# Decreasing employees' work stress by a participatory, organizational level intervention in primary education

Recruitment status	<ul><li>Prospectively registered</li></ul>
No longer recruiting	☐ Protocol
Overall study status	Statistical analysis plan
Completed	[X] Results
Condition category	[] Individual participant data
	No longer recruiting  Overall study status  Completed

### Plain English summary of protocol

Background and study aims

Work stress is an important problem among employees in education in the Netherlands. The present study aims to investigate the effects of a guideline for the implementation of a participatory organizational level stress prevention intervention to reduce job demands, increase resources (autonomy, supervisor and coworker support) and to reduce work stress and increase job satisfaction of employees in primary education.

This study makes use of a multiple case study research design with mixed methods. Questionnaires were filled out by 119 employees of 5 primary schools at baseline and one year later, measuring job demands, resources, work stress, job satisfaction and implementation factors. Per school five interviews were conducted to collect detailed information on the implementation process.

### Who can participate?

The study has already been carried out. Participants were all employees of the 5 participating schools

### What does the study involve?

The intervention implemented in the five schools is a participatory, organizational level work stress intervention targeted at job demands and resources as the sources of work stress. The intervention is implemented in all participating schools according to the same protocol, as described in detail in the work stress prevention guideline, during a period of 12 months (March 2016 - March 2017). The intervention consists of five successive steps aiming to facilitate the formulation, implementation and evaluation of specific work stress measures. These steps are: 1) preparation, 2) risk assessment, 3) action planning, 4) implementation, and 5) evaluation. The implementation process of the intervention is facilitated and coordinated by an intervention facilitator in all the five schools.

What are the possible benefits and risks of participating?

The study is expected to reduce job demands and increase resources of employees, and in addition reduce work stress and increase job satisfaction. No risks are foreseen for participants.

Where is the study run from? The study is run from TNO, Netherlands

When is the study starting and how long is it expected to run for? January 2016 to July 2017

Who is funding the study?

The implementation of the stress prevention guideline and data collection was funded by Arbeidsmarktplatform PO. The writing of the article was funded by TNO and financially supported by the Ministry of Social Affairs and Employment in the Netherlands.

Who is the main contact? Maartje Bakhuys Roozeboom maartje.bakhuysroozeboom@tno.nl

# Contact information

### Type(s)

Scientific

### Contact name

Miss Maartje Bakhuys Roozeboom

#### **ORCID ID**

http://orcid.org/0000-0001-7796-7808

#### Contact details

Wouwermanstraat 105
Haarlem
Netherlands
2023 XE
+31 6 19352778
maartje.bakhuysroozeboon@tno.nl

# Additional identifiers

# EudraCT/CTIS number

Nil known

#### IRAS number

# ClinicalTrials.gov number

Nil known

# Secondary identifying numbers

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# Study information

### Scientific Title

Decreasing employees' work stress by a participatory, organizational level intervention in primary education: a multiple-case study

### Study objectives

- 1. The level of job demands will decrease and the level of resources (autonomy, supervisor and coworkers support) will increase between baseline and follow-up (proximal outcomes)
- 2. The level of work stress will decrease and the level of job satisfaction will increase between baseline and follow-up (distal outcomes)
- 3. The implementation factors (participation, communication and dialogue on stress) will positively affect the decrease in job demands and the increase in resources between baseline and follow-up
- 4. The implementation factors (participation, communication and dialogue on stress) will positively affect the decrease in work stress and the increase in job satisfaction between baseline and follow-up

### Ethics approval required

Old ethics approval format

### Ethics approval(s)

In the Netherlands, a study needs ethical approval when it falls under the scope of the Medical Research Involving Human Subjects Act (WMO). Research with human subjects only falls under the WMO if there is an infringement of the physical and/or psychological integrity of the subject, we had strong reasons to believe that our study did not require ethical approval.

### Study design

Multiple case study research design with mixed methods

# Primary study design

Interventional

# Secondary study design

Non randomised study

# Study setting(s)

School

# Study type(s)

Prevention

### Participant information sheet

No participant information sheet available

### Health condition(s) or problem(s) studied

Work stress, job satisfaction, job demands and resources

#### **Interventions**

The intervention implemented in the five schools is a participatory, organizational level work stress intervention targeted at job demands and resources as the sources of work stress. The intervention is implemented in all participating schools according to the same protocol, as described in detail in the work stress prevention guideline, during a period of 12 months (March

2016 - March 2017). The intervention consists of five successive steps aiming to facilitate the formulation, implementation and evaluation of specific work stress measures.

These steps are:

- 1. Preparation
- 2. Risk assessment
- 3. Action planning
- 4. Implementation
- 5. Evaluation

The implementation process of the intervention is facilitated and coordinated by an intervention facilitator in all the five schools.

### Intervention Type

Mixed

### Primary outcome measure

Work stress and job satisfaction measured by means of a questionnaire at baseline and follow-up (12-months)

### Secondary outcome measures

Job demands and resources measured by means of a questionnaire at baseline and follow-up (12-months)

### Overall study start date

01/10/2015

# Completion date

01/07/2017

# Eligibility

### Key inclusion criteria

Employees of the 5 participating schools

### Participant type(s)

Other

### Age group

Adult

### Sex

Both

# Target number of participants

A total of 199 employees of 5 primary schools are invited to participate.

### Total final enrolment

119

### Key exclusion criteria

### None

# Date of first enrolment 01/01/2016

Date of final enrolment 01/03/2016

# Locations

# Countries of recruitment

Netherlands

# Study participating centre TNO

Anna van Buerenplein 1 Den Haag Netherlands 2595 DA

# Sponsor information

# Organisation

TNO

### Sponsor details

Anna van Buerenplein 1 Den Haag Netherlands 2595 DA +31 88 866 00 00 maartje.bakhuysroozeboom@tno.nl

### Sponsor type

Research organisation

### Website

http://www.tno.nl

### **ROR**

https://ror.org/01bnjb948

# Funder(s)

### Funder type

Research organisation

### **Funder Name**

Arbeidsmarkt Platform Primair Onderwijs (Labor Market Primary Education Platform)

# **Results and Publications**

### Publication and dissemination plan

The results of the effect and process evaluation are planned to be submitted in a peer-reviewed journal in 2019

### Intention to publish date

01/11/2019

# Individual participant data (IPD) sharing plan

The datasets generated during and/or analysed during the current study are available from the corresponding author on reasonable request

### IPD sharing plan summary

Stored in repository

### **Study outputs**

Output type	Details	Date created	Date added	Peer reviewed?	Patient-facing?
Results article	results	13/05/2020	15/05/2020	Yes	No