# Improving coordination in veteran affairs primary care teams

Submission date 16/09/2015	<b>Recruitment status</b> No longer recruiting	<ul><li>Prospectively registered</li><li>[X] Protocol</li></ul>
Registration date 07/10/2015	<b>Overall study status</b> Completed	<ul> <li>[] Statistical analysis plan</li> <li>[X] Results</li> </ul>
Last Edited 12/05/2021	<b>Condition category</b> Other	Individual participant data

#### Plain English summary of protocol

Plain English summary as of 21/09/2018: Background and study aims

Care coordination in the day-to-day running of a health care provider, such as a hospital or community health centre, is an effective approach to ensure that patients receive the best possible care. A vital part of care coordination is that information is shared among everyone who plays a role in patient care. It has been found that many primary healthcare services (the first contact and point of continuing care for a patient) are poorly coordinated, which can lead to frustration in both patients and staff. The aim of this study is to try to improve the coordination of primary healthcare teams, so that better patient care is given.

Who can participate?

Primary healthcare teams at U.S. Department of Veterans Affairs (VA) Medical Centres.

#### What does the study involve?

The study consists of three phases. In the first phase, a small group of health care professionals attend focus groups in order to find ways to improve coordination of healthcare services. In the second phase, the same group attend a second set of focus groups to find the best ways of to implement the strategies from phase one into a primary healthcare setting. In the third phase of the study, the participating healthcare teams are randomly allocated into two groups. Both groups implement the strategies from the first phases of the study in their workplaces. The first group (intervention group) receives monthly feedback about how well the coordination is working and hold monthly meetings to discuss and improve their performance. The second group (control group) do not receive any feedback. Every month for the yearlong study period, the performance of both groups is observed, to find out how effective the strategies are.

What are the possible benefits and risks of participating? Not provided at time of registration.

Where is the study run from? Center for Innovations in Quality, Effectiveness and Safety (IQuESt) Michael E. DeBakey VA Medical Center 2002 Holcombe Blvd. (152) Houston, TX 77030

When is the study starting and how long is it expected to run for? April 2014 to March 2017

Who is funding the study? United States Department of Veterans Affairs Health Services Research & Development (USA)

Who is the main contact? 1. Dr Sylvia Hysong (Scientific) 2. Ms Terry Fisher (Public) terry.fisher@bcm.edu

Previous plain English summary:

Background and study aims

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Where is the study run from? Clement J. Zablocki Medical Center (USA)

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### **Contact information**

**Type(s)** Scientific

**Contact name** Dr Sylvia Hysong

**ORCID ID** http://orcid.org/0000-0002-9063-5207

**Contact details** 2450 Holcombe Blvd Ste.01Y Houston United States of America 77021

### Type(s)

Public

**Contact name** Ms Varsha Modi

**Contact details** 2450 Holcombe Blvd Ste.01Y Houston United States of America 77021 +1 (0)713 794 8601 varsha.modi@va.gov

## Additional identifiers

EudraCT/CTIS number

IRAS number

ClinicalTrials.gov number

**Secondary identifying numbers** H-36145

## Study information

#### Scientific Title

Delivering point-of-care information to improve care coordination in VA pact

#### **Study objectives**

The aims are:

1. Develop measurable criteria for and indicators of effective coordination in PACTs, prioritized and weighted by contribution to overall quality of care

2. Using the measurable criteria developed in Aim 1, determine the specific information needed at the point of care to improve coordination and recommend point-of-care aids for delivering the needed information

3. Assess the effect of adopting the aforementioned coordination criteria on PACT clinicians' coordination behaviors

#### **Ethics approval required**

Old ethics approval format

#### Ethics approval(s)

Baylor College of Medicine institutional review board, 31/12/2014, ref: H-36145

#### Study design

Single-centre multi-phase mixed-methods partnership research study consisting of two observational cross-sectional focus group phases (phase 1 & 2) and an interventional non-randomized study phase (phase 3)

#### Primary study design

Interventional

#### Secondary study design

Non randomised study

### Study setting(s)

Other

### Study type(s)

Other

#### Participant information sheet

Not available in web format, please use contact details to request a participant information sheet

#### Health condition(s) or problem(s) studied

Coordination by care providers at the point of care

#### Interventions

Phase 1: The first phase aims to develop measurable, prioritized point-of-care criteria for and indicators of effective PACT coordination. We will assemble a design team of 8-10 health care professionals representing a diversity of roles in the primary care team, and employ the Productivity Measurement and Enhancement System (ProMES) methodology to (a) develop objectives for coordination in primary care, (b), develop indicators to monitor the extent to which coordination objectives are being met, and (c) develop "contingencies" for each indicator,

which are functions that show how much a given score on the indicator (e.g., 50% vs. 75%) contributes to overall effectiveness. ProMES is structured focus group style methodology firmly grounded in motivational theory and performance measurement; it utilizes diagnostic measurement to optimize the effectiveness and performance of people in complex organizations. An advisory team similar to the design team in size and composition will provide feedback to the design team at each step of the process (a-c above), to ensure validity and feasibility. By the end of Phase 1, we expect to have a set of valid, feasible, measures of coordination, which will have received the approval of the participating sites' leadership.

Phase 2: The second phase aims to identify the specific information needed at the point of care to improve coordination and recommend point-of-care aids for delivering the needed information. The participants for this aim will again be the members of the design and advisory teams described in Aim 1. A new round of 2-4 focus group meetings will be held to generate a list of specific needs at the point of care and proposed recommendations for addressing these needs. We will rely on the teams' expertise as clinicians and their experience having completed Phase 1 to generate our Phase 2 product: a list of evidence-based point-of-care aids for delivering the necessary point-of-care information that will facilitate coordination .

Phase 3: The final phase aims to assess the effect of adopting the aforementioned coordination criteria on PACT clinicians' coordination behaviors. This phase is a non-randomized trial with 2 arms: an intervention arm consisting of up to 50 PACTs, and concurrent control arm of similar size and configuration, which will only be monitored passively. The intervention arm will receive periodic feedback reports on their coordination performance consisting of their scores on the measures created in Phase 1, and will have monthly group meetings to reflect on the feedback received. We will monitor scores on the newly developed coordination measures for up to one year after the end of baseline, and compare the intervention arm's performance to that of the control arm. All the data for creating the measures will be extracted from exisiting VA clinical databases, thus making passive monitoring of the control arm possible. We will provide periodic audit and feedback reports on the PACTs' coordination performance (as measured by the indicators developed in Aim 1) to all PACTs in the intervention arm. These reports will be utilized in monthly feedback meetings between the PACT Teams and the PACT Team Leader to identify barriers and facilitators to productivity, and discuss strategies to implement needed change. PACT Team Leaders will be trained on how to run these feedback meetings; training will include interpretation of the feedback report, as well as instruction on delivering feedback in a team setting and discussing the results with the PACTs.

#### Intervention Type

Behavioural

#### Primary outcome measure

Coordination will be assessed using the measures developed in Phase 1 of this study every month for a total period of one year.

#### Secondary outcome measures

Care coordination will be assessed every month for a total period of one year using measures currently used by the VA system, such as ER/Urgent Care Utilization Rates by primary care patients, and the Team 2-day post-discharge contact ratio.

#### Overall study start date

01/04/2013

## Completion date

31/03/2017

## Eligibility

#### Key inclusion criteria

Participants must hold one of the four central roles in a Patient Aligned Care Team (PACT), also known as the "teamlet": provider (physician or physician extender), Care Manager (RN), Clinical Associate (LVN/LVN), or Patient Services Assistant (Clerk).

Participant type(s)

Health professional

**Age group** Adult

**Sex** Both

**Target number of participants** 254

**Total final enrolment** 83

**Key exclusion criteria** Extended members of the Patient Aligned Care Team, such as social workers, pharmacists, and nutritionists.

Date of first enrolment 01/10/2015

Date of final enrolment 31/12/2015

### Locations

**Countries of recruitment** United States of America

**Study participating centre Clement J. Zablocki Medical Center** 5000 W National Ave Milwaukee United States of America 53295 **Study participating centre Center for Innovations in Quality, Effectiveness and Safety (IQuESt)** Michael E. DeBakey VA Medical Center 2002 Holcombe Blvd. (152) Houston United States of America TX 77030

### Sponsor information

**Organisation** U.S. Department of Veterans Affairs Health Services Research & Development (USA)

**Sponsor details** 810 Vermont AVE Washington, DC United States of America 20420

Government Website http://www.hsrd.research.va.gov

ROR https://ror.org/05rsv9s98

### Funder(s)

Sponsor type

**Funder type** Government

**Funder Name** United States Department of Veterans Affairs Health Services Research & Development

### **Results and Publications**

#### Publication and dissemination plan

Publication and dissemination plan as of 21/09/2018: The study protocol for this study is published in Implementation Science, DOI 10.1186/s13012015-0335-9 . A full list of publications and presentations can be found on the study website at https://www.hsrd.research.va.gov/research/abstracts.cfm?Project\_ID=2141701790

#### Previous publication and dissemination plan:

We plan to publish the protocol for this study in Implementation Science as soon as we receive our trial registration number (the journal requires trial registration for publication of protocols). We have already published one paper, based generally on this study, about publication of partnered research protocols:

#### Intention to publish date

01/01/2017

Individual participant data (IPD) sharing plan

#### IPD sharing plan summary

Not expected to be made available

#### Study outputs

Output type	Details	Date created	Date added	Peer reviewed?	Patient-facing?
Protocol article	protocol	19/10/2015		Yes	No
<u>Results article</u>		26/04/2021	12/05/2021	Yes	No