

# Understanding what Social Care organisations do to bring more young people into care roles and keep them in the job

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| <b>Submission date</b><br>15/01/2026   | <b>Recruitment status</b><br>Recruiting | <input type="checkbox"/> Prospectively registered<br><input type="checkbox"/> Protocol                                  |
| <b>Registration date</b><br>04/02/2026 | <b>Overall study status</b><br>Ongoing  | <input type="checkbox"/> Statistical analysis plan<br><input type="checkbox"/> Results                                  |
| <b>Last Edited</b><br>03/02/2026       | <b>Condition category</b><br>Other      | <input type="checkbox"/> Individual participant data<br><input checked="" type="checkbox"/> Record updated in last year |

## Plain English summary of protocol

### Background and study aims

Younger people have a lot to offer the adult social care sector, bringing fresh ideas and perspectives to improve care and support. However, social care struggles to attract and keep younger workers, who make up only a small proportion of the workforce. This study aims to understand what works well in recruiting and retaining younger people (aged under 30 years) in adult social care roles.

### Who can participate?

1. Social care organisations that report data to the Adult Social Care Workforce Data Set (ASC-WDS) (Skills for Care)
2. Senior personnel with responsibility for recruitment and/or retention of staff in adult social care organisations in England

### What does the study involve?

This study will work with Skills for Care to analyse national workforce data and identify organisations that are successful in attracting younger staff. Then the senior staff in these organisations will be interviewed to learn about the strategies they use. Next, the study will carry out in-depth case studies to explore how these approaches work in practice. Finally, these strategies will be refined and shared with a wider group of employers to ensure they are relevant and practical for the sector.

### What are the possible benefits and risks of participating?

By sharing what your organisation is doing, participants will help shape practical strategies to attract, recruit, and retain younger people in the social care workforce, strengthening the sector for the future. It is hoped that they will enjoy sharing their experiences and views.

### Where is the study run from?

University of Leeds (UK)

When is the study starting and how long is it expected to run for?  
August 2025 to November 2026

Who is funding the study?  
National Institute for Health and Care Research (NIHR) (UK)

Who is the main contact?  
Dr Kirsty Haunch, k.haunch@leeds.ac.uk

## Contact information

**Type(s)**  
Principal investigator, Scientific

**Contact name**  
Prof Karen Spilsbury

**ORCID ID**  
<https://orcid.org/0000-0002-6908-0032>

**Contact details**  
School of Healthcare, Faculty of Medicine and Health  
University of Leeds  
Leeds  
United Kingdom  
LS2 9JT  
-  
k.spilsbury@leeds.ac.uk

**Type(s)**  
Public

**Contact name**  
Dr Kirsty Haunch

**ORCID ID**  
<https://orcid.org/0000-0002-5013-1258>

**Contact details**  
School of Healthcare, Faculty of Medicine and Health, University of Leeds  
Leeds  
United Kingdom  
LS2 9JT  
-  
k.haunch@leeds.ac.uk

## Additional identifiers

**Protocol serial number**  
REC reference number: 47782

# Study information

## Scientific Title

Attracting, recruiting and retaining a yOunger Social CARE workforce

## Acronym

OSCAR

## Study objectives

The overall aim of the study is to identify organisational factors and approaches with potential to support social care employers to attract, recruit and retain younger people (aged up to 30 years) as care workers and regulated professionals in adult social care.

1. Identify employers that 'excel' in attracting, recruiting and retaining younger people to work in adult social care.
2. Understand what these employers are doing well and generate hypotheses about why and how strategies work.
3. Develop approaches with potential to support employers to attract, recruit and retain younger people, exploring the real-world relevance of these approaches with a representative sample of adult social care employers, including those employers who are not recruiting a younger workforce.
4. Refine and disseminate approaches with potential to be effective for adult social care employers and provide the foundations for development and evaluation of a complex intervention in the future.

## Ethics approval required

Ethics approval required

## Ethics approval(s)

approved 23/06/2025, King's College London Research Ethics Office (King's College London, 3rd Floor, 5-11 Lavington Street, London, SE1 0NZ, United Kingdom; -; rec@kcl.ac.uk), ref: 47782

## Study design

Sequential, multi-method study combining secondary analyses of a national dataset, qualitative methods (interviews), in-depth case studies (interviews, documentary analysis) and stakeholder consultation workshops

## Primary study design

Observational

## Study type(s)

Other

## Health condition(s) or problem(s) studied

Adult social care workforce

## Interventions

We will work with Skills for Care to analyse national workforce data and identify organisations that are successful in attracting younger staff. We will then interview senior staff in these organisations to learn about the strategies they use. Next, we will carry out in-depth case

studies to explore how these approaches work in practice. Finally, we will share and refine these strategies with a wider group of employers to ensure they are relevant and practical for the sector.

Using Positive Deviance methodology, we will undertake qualitative interviews (WP1) and case studies (WP2) to explore the approaches and strategies used by Social Care organisations that successfully employ a younger (under 30) workforce. These will be analysed using thematic analysis. Findings from the interviews and case studies will be discussed in consultation groups with social care representatives to explore their applicability to the sector. Study outcomes will include evidence-based resources providing information on important contextual considerations alongside strategies and approaches to recruiting and retaining younger workers in social care.

### **Intervention Type**

Other

### **Primary outcome(s)**

1. The approaches and strategies used by Social Care organisations that successfully employ a younger (under 30) workforce measured using qualitative interviews (WP1) and case studies (WP2); these data will be analysed using thematic analysis at one time point
2. Explore the findings from the interviews and case studies and their applicability to the sector measured using consultation group discussions with social care representatives at one time point

### **Key secondary outcome(s)**

### **Completion date**

30/11/2026

## **Eligibility**

### **Key inclusion criteria**

1. Organisations that report data to the ASC-WDS (Skills for Care)
2. Senior personnel with responsibility for recruitment and/or retention of staff in adult social care organisations in England

### **Participant type(s)**

Employee, Other

### **Healthy volunteers allowed**

No

### **Age group**

Adult

### **Sex**

All

### **Total final enrolment**

0

**Key exclusion criteria**

1. Organisation does not submit data to ASC-WDS (Skills for Care)
2. Organisation is outside England
3. Staff employed to provide direct care only
4. Care recipients or their family and friends
5. Senior personnel employed by organisations that provide children's social care
6. Health care professionals (e.g., medics, nurses, social workers)

**Date of first enrolment**

18/08/2025

**Date of final enrolment**

30/11/2026

**Locations****Countries of recruitment**

United Kingdom

England

**Study participating centre**

**University of Leeds**

Woodhouse Lane

Leeds

England

LS2 9JT

**Sponsor information****Organisation**

King's College London

**ROR**

<https://ror.org/0220mzb33>

**Funder(s)****Funder type**

Not defined

**Funder Name**

National Institute for Health and Care Research

**Alternative Name(s)**

National Institute for Health Research, NIHR Research, NIHRresearch, NIHR - National Institute for Health Research, NIHR (The National Institute for Health and Care Research), NIHR

**Funding Body Type**

Government organisation

**Funding Body Subtype**

National government

**Location**

United Kingdom

## Results and Publications

**Individual participant data (IPD) sharing plan**

Individual participant data will not be shared publicly. Skills for Care will retain ASC WDS source data; only anonymised summary statistics will be shared with the research team. Qualitative data (interviews and consultations) will be stored securely on University of Leeds servers, pseudo-anonymised, with access restricted to named investigators. Audio recordings will be deleted after analysis; consent forms will be retained for 10 years. Data may be shared with the Sponsor (King's College London) and Funder for audit under explicit consent. Final storage arrangements will comply with Sponsor requirements.

**IPD sharing plan summary**

Other